

ecses

EUROPEAN CENTRE
FOR ELECTORAL SUPPORT

CELEBRATING

10

YEARS



INFORMATION NOTE

www.eces.eu



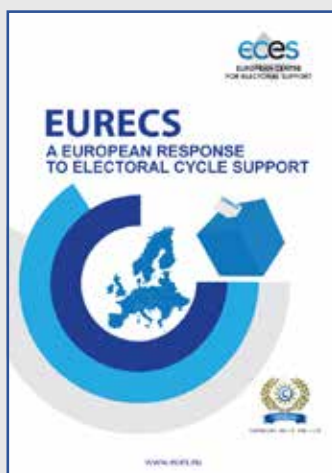
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ABOUT US

ECES is a not for profit private foundation established in September 2010 and headquartered in Brussels, Belgium, with a global remit. ECES promotes sustainable democratic development through the provision of advisory services, operational support and management of large projects in the electoral and democracy assistance field.

ECES works with **all electoral stakeholders**, including electoral management bodies, civil society organisations involved in voter education and election observation, political parties, parliaments, media, security forces, religious groups and legal institutions confronted with electoral disputes resolution.



ECES has crafted and copyrighted its strategy called “A European Response to Electoral Cycle Support - EURECS”¹. This is an innovative and alternative delivery mechanism to implement electoral and democracy assistance activities that are consistent with European values and EU policies. It targets the implementation of the recommendations of EU election observation missions and **is built to help prevent, mitigate and manage electoral related conflicts.** **EURECS is implemented via specific methodologies and tools developed and copyrighted also by ECES.**

ECES boasts a wealth of experience and expertise in electoral support projects stemming from nearly all regions across the globe. **During its 10 years of work delivering electoral and democracy support, ECES has implemented activities in more than 50 countries mainly, but not exclusively, in Africa and the Middle East.** In addition to that, the founders and personnel of ECES have acquired extensive field experience and, taken together, ECES can



ECES panel at European Development Days 2019

1 <http://www.eces.eu/eurecs>

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count on a specialised knowledge bank from its well-established network around the world in roughly 100 countries.

ECES employs a diverse team of highly skilled international, regional and national electoral experts collaborating on its projects, **having thus far contracted more than 2000 individuals, representing over 60 different nationalities.**



The EU and EU Member States are ECES' largest donors (Germany being second to the EU), but ECES has been funded by and collaborated with more than 20 donors.



Sustainability and local ownership of all ECES activities are essential. Capacity enhancing workshops covering all aspects of the electoral cycle are offered by ECES, notably the training programme on **LEAD (Leadership and Conflict Management Skills for Electoral Stakeholders)**, **EEA (Effective Electoral Assistance)**, **BRIDGE (Building Resources in Democracy Governance and Elections)** training of polling officers and other kind of curricula **has so far reached over 115,000 persons.**

As part of the on-going development of advisory services and operational support for all electoral stakeholders, ECES seeks to continuously facilitate exchanges of experience and explore new strategic partnerships with other international and regional organisations and networks in the democracy and electoral fields. ECES' current network of funding, strategic and implementing partners amounts to over 100 diverse organisations and institutions worldwide.

ECES is part of a consortium led by the **College of Europe to implement the ERMES (European Response on Mediation Support)** project to provide a tool for the EU to advance its objectives and role in the field of mediation and dialogue. The project is implemented under the supervision of the Service for **Foreign Policy Instruments of the European Commission** and in close consultation with the **Mediation Support Team of the European External Action Services** which ensures the political steer. The ERMES project office is located within ECES headquarters' premises in Brussels².



ECES is also part of the consortium that implement the **"EU funded Election Observation and Democracy Support - EODS"**³ endeavour, a capacity building project for EU Election Observation personnel. Started in February 2017, EODS has three main areas of support:

- strengthening the EU Election Observation Mission methodology
- training election observation specialists on EU methodology election principles
- sharing this methodology with regional organisations and networks



In 2020, ECES drafted and copyrighted InnovElections, its own response to the global COVID-19

² <http://www.eces.eu/posts/ermes-european-resources-for-mediation-support>
³ <http://www.eods.eu/>

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pandemic, in order to **continue delivering electoral assistance** activities remotely, using the comparative experience of ECES experts and partners in the field while further enhancing the contextualisation of the training programmes to the local realities affected by the COVID-19 crisis. Officially launched on 15 December 2020 as part of the announcement by the Italian Ministry of Foreign Affairs and International Cooperation of its “Partnership with Africa” policy document, the InnovElections project was developed **in collaboration with the Sant’Anna School of Advanced Studies of Pisa (SSSA)⁴ and implemented with the United Nations Institute for Training and Research (UNITAR)⁵.**

InnovElections is built around the following three main areas:

1. Optimise the COVID-19 confinement by **enhancing the potential of electoral stakeholders**;
2. **Boost youth and women’s roles and participation** in the management of elections;
3. Enhance **electoral stakeholders’ leadership, conflict and quality management capacities**.

The project provides an effective response to the challenges posed by the pandemic through three main tools:

- **Live webinars and WebEx classes** delivered remotely on every steps of the electoral cycle as per the subject mentioned above;
- **ECES copyrighted trainings** on Leadership and Conflict Management for Electoral Stakeholders (LEAD) and on Leadership and Quality Management for Electoral Stakeholders (LEAD-Q); and
- Through a partnership with the Sant’Anna School of Advanced Studies (SSSA), the **Online Master in Election and Public Administration (MEPA)** or some of its individual 19 modules

These tools are supplemented by **close contextualised online capacitation** to the beneficiaries to ensure the maximum possible benefit within the beneficiaries’ different contexts.

As a testament of our commitment to quality and high standards, in 2020 ECES projects in Ethiopia were selected **among the best 10 projects at the Paris Peace Forum 2020**, a world renown event on issues of global governance and multilateralism that acts as a convening power to bring together all committed actors and as an incubator to help advance concrete solutions for better global governance.

The selection was made out of an overall of **850 proposals** coming from states, international organisations, NGOs, foundations, among others. With this selection, ECES will receive a **12-month customised support** from the **Paris Peace Forum⁶**, through monthly workshops, targeted advice and follow-up in **policy and advocacy, communication, partnerships, and much more**.

ECES projects were selected in the **Scale Up Initiative of the PPF⁷** for:

4 <http://www.santannapisa.it/en>

5 <http://unitar.org/home>

6 <https://parispeaceforum.org/>

7 <https://parispeaceforum.org/scale-up-projects/#:~:text=Scaling%20up%20projects&text=The%20Paris%20Peace%20Forum%20is,in%20a%20deteriorated%20international%20environment.>

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- Quality of project
- Importance and relevance of the project to current global governance issues
- Feasibility of the project or its potential for progress
- Level of actual support
- Diversity of origin and of organisation

On the Scale-Up Initiative, the Paris Peace Forum stated: *“These projects present the highest potential of development while tackling crucial global governance issues at the same time.”*

“These most promising governance projects demonstrate that it is still possible to improve the collective response to global challenges in a deteriorated international environment.”



ECES is also a member of **FAIB (the Federation of European and International Association established in Belgium)**⁸ and is part of the EU Transparency Register⁹.

In July 2020, ECES received the official ISO accreditation for its yearlong efforts in implementing the ISO Standard 9001:2015 for the improvement of its Quality Management System (QMS).

Being ISO 9001 certified means that ECES has successfully implemented a system of continual improvement in all its processes, centred on continually meeting the needs and expectations of donors and beneficiaries. The application of quality management principles to ECES procedures also ensures the accountability and transparency of activities by clearly defining steps taken and responsibilities.



Through certification, ECES is able to demonstrate that its organisation and operations comply with some of the most comprehensive external and international standards and displays our commitment to quality in all of our activities, ranging from strategic planning to operations to the review and identification of improvement opportunities. By following well determined processes, we aim to increase effectiveness, minimise errors and ensure consistency between our different projects – and that these are implemented in the best way possible.

In May 2020, ECES officially received the TRACE certification, a heavily benchmarked and comprehensive due diligence review, analysis and approval process. Obtaining the TRACE certification means that **ECES has been thoroughly vetted, trained and certified by TRACE, the world’s leading anti-bribery standard setting organisation.**



The TRACE certification review process is based on internationally accepted standards and requires candidates to complete global anti-bribery training, adopt a code of conduct and

8 <https://faib.org/home/>
9 Identification number: 578467420707-73

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update due diligence information annually. Reports include daily screening of names against international sanctions and enforcement lists.

This certification reinforces ECES' status as an organisation of excellence and a reliable partner for companies and organisations around the world. It further demonstrates ECES' commitment to commercial and financial transparency, allowing us to serve as a valued business partner to multinational organisations and companies.

Obtaining both certifications seeks to consolidate ECES' organisational structure based on continual improvement, as well as ensuring and further demonstrating that ECES and its comply with some of the most comprehensive external and international standards.



ECES Team at European Development Days (EDD) 2016, Brussels, Belgium



Former President of ECES and Co-Founder, Late Abbot Apollinaire Muhologu Malu Malu

ECES was established in September 2010 and launched in December of the same year when Abbot Apollinaire Mulhongo Malu Malu, the first President of ECES management board, was invited by the European Commission to attend the European Development Days.

During this occasion, the creation of ECES was announced. Malumalu explained that a number of senior electoral experts and practitioners identified **the need to establish a European based not for profit organisation specialised in providing electoral support consistent with European values and EU policies. This organisation would work in favour of beneficiary countries partner of the EU and ensure ownership, cost effectiveness and visibility of the cooperation between the EU, its Member States and the beneficiary country.**

ECES emerged as an idea of a European organisation specialising in electoral support to be at the service of the EU and EU Member States long before being officially founded in 2010. **The idea and initiative came from Fabio Bargiacchi back in 1997**, when he participated in an OSCE mission in Bosnia. There, he realised that USAID had its own organisation dedicated to implementing electoral assistance via an established cooperative agreement since 1995, known as the CEPPS (Consortium for Elections and Political Process Strengthening). The EU, however, did not have such an organisation but was instead funding the OSCE and the United Nations.



ECES Co-Founder and Executive Director, Fabio Bargiacchi

Fabio Bargiacchi co-opted to this cause the late Abbot Malu Malu as well as all other members of the board, who shared similar ideas about the need to establish a European Centre for Electoral Support embodying the views and values of the EU and EU Member States as donors. **Both men also sought to integrate the views of the beneficiaries' countries in terms of visibility, steering of projects, flexibility and cost effectiveness to dedicate more funds to activities instead of administration and human resources costs.**

In July 2011, Fabio Bargiacchi was entrusted by the members of ECES management board to lead the organisation's management unit as its Executive Director. The same year, **Monica Frassoni** was appointed as Vice President of ECES of which she later took over the Presidency when Abbot Malu Malu resigned due to commitments in his home country, the Democratic Republic of Congo, and to health reasons that unfortunately costed his life a few years later.

In her function of Vice President and **President**, Monica, **plays a fundamental role in enhancing the political visibility of ECES with donors and beneficiaries and in reinforcing ECES strategic engagement within EU Institutions at the highest level.**

OUR HISTORY



*ECES President,
Monica Frassoni*

As one of **EU's top influencer¹⁰ and top 100 Global Thinker¹¹** Monica brought over 30 years' experience in European and foreign affairs, **proactively contributing in the establishment and successes of ECES** also via her regular activity as speaker and lecturer in important academic fora and large public events, focusing on democracy and participation of civil society (notably women and youth, in decision-making at all levels) and also on sustainable energy and energy savings, green transformation of the global economy and society to fight exclusion and climate change.

As a former Member of the European Parliament (for two mandates) and later as Co-chair of the European Green Party, **Monica's passion in support of human rights, women political engagement and democracies constantly reinforced ECES growth and visibility. Bringing on board her past experience as Chief Observer in two EU Electoral Observation Mission (EOMs) Bolivia and Venezuela, Monica advises and assists in all ECES activities, notably in terms of follow-up of the implementation of the recommendations of EU Election Observation Missions in to electoral assistance activities.**

Monica Frassoni bring to ECES also her experience as member of the board of trustees of "Friends of Europe" (a leading think tank that works to promote a more inclusive, sustainable and forward-looking Europe) and of the "Foundation ceci n'est pas une crise", created in 2013 in Belgium to respond to the challenges of cultural and identity populism.

ECES embarked on its first real large endeavor at the beginning of February 2012 by delivering face-to-face and distance training to the ten electoral management bodies of the ECCAS (Economic Community of Central African States). ECES was also awarded a project to support the local elections in post-revolution Libya in two stages that entailed an operational phase and a dialogue process phase, focusing on reconciliation of the war-torn country.

Ten years down the line, ECES is now a well-established organisation that is proud of its roots and the course it has taken. It has overcome many challenges and boasts numerous milestone achievements. Our quest to deliver electoral assistance worldwide while promoting European values through a European distinct delivery mechanism is constantly growing.

As such, ECES is committed to continuing contributing to democratic and electoral processes around the world and, together with the United Nations Development Programme and International IDEA, nowadays stands among the three most important partners of the EU for the implementation of EU electoral support.



*ECES President of Advisory and Strategic
and Advisory Committee, Joëlle Milquet*

In September 2020 ECES welcomed in its team **Joëlle Milquet, a former Belgium Deputy Prime Minister, former Minister of Defense**, and Special Adviser to President of the European Commission, Jean-Claude Juncker for the compensation of victims of crime.

Appointed by ECES Board to coordinate the Strategic & Advisory Committee, **Joëlle is bringing 30 years of political experience to support the implementation of**

10 <https://www.eces.eu/en/posts/monica-frassoni-named-euinfluencer>
11 <https://foreignpolicy.com/2010/11/23/the-fp-top-100-global-thinkers-5/>

OUR HISTORY

ECES Strategic Planning 2020-2023 the Management Board and Management Unit of ECES. The Strategic & Advisory Committee gathers senior international professionals to provide guidance and support to ECES strategies and further expand its scope and to the existing projects.

“Our strengths lie in the deep knowledge of electoral matters coupled with extensive comparative experiences in project management but also and foremost in the passion and commitment we put in our work to support electoral processes worldwide. We are convinced that this is our call and we feel a profound fulfilment to give our contribution to the work that the international community is doing in terms of democratisation via partnerships with the EU and its Member States, peer exchanges and south-south collaboration.”

Fabio Bargiacchi

“My dream is that elections become a celebration of democracy everywhere and especially in Africa, where often they are a drama. At the end of each election organized in a credible, transparent and cost-effective manner, all parties and candidates should accept the results and the choice of the electorate. Those who lose the elections should play their watchdog role over the Government and prepare to challenge the majority for the next elections following the rules of democracy rather than through violence.”

Abbot Apollinaire Malu Malu



FACTS & FIGURES



OUR VISION, MISSION & QUALITY POLICY

VISION

To be the reference European organisation to implement electoral support projects in line with the values and policies of the European Union and its Member states in the context of their development cooperation with their partner countries. **ECES strives to support the partner countries of the EU and of its Member States to organise their electoral processes in a credible and transparent manner as the best contribution to prevent electoral conflicts and to promote stability toward inclusiveness and fair societies.**

MISSION

We are a not for profit foundation that works de facto as an association of electoral and EU project management experts **implementing electoral support activities via copyrighted tools and methodologies resumed in our strategy called “A European Response to Electoral Cycle Support - EURECS”.**

QUALITY POLICY

We are fully committed to the continuous improvement in the quality of ECES and our activities in implementing our EURECS copyrighted strategy. All the personnel working at ECES are aware of their crucial contribution to the achievement of our objectives through compliance with the necessary process, service, legal and regulatory requirements, always taking into consideration the needs of our donors and beneficiaries. **We will continue to aim for the highest standards of professionalism in our operations and will work to ensure the satisfaction of our personnel, partners, donors and beneficiaries worldwide.**

OUR KEY ACTIVITIES

Within the context of its work, **ECES is specialised in effective handling of the very complex and delicate set of interactions among the electoral management bodies, multilateral and bilateral development agencies, governments, CSOs, political parties, and providers of electoral material and services.** The proper management of this set of relationships requires specific skills that ECES has developed, going well beyond technical advice. This is achieved by implementing the following set of activities:

- **Management of basket funds (EU and other donors):** through the adoption of transparent management procedures in line with “best practices” of the sector, ECES is able to maximise the coherence and the complementarity of external contributions to the electoral processes in view to avoid duplication of efforts, ensure the full coverage of all aspects of the process as well as the best “value for money”. ECES also adapts its procedures to the management of basket funds - whose use is monitored by regular audits - in accordance with the specific donors’ requirements.
- **Political dialogue:** strengthening and consolidating electoral stakeholders’ commitments and adherence to common and shared democratic values. This activity, which is particularly relevant in contexts characterised by fragile institutional settings and by the risk of instability and electoral violence, can take the form of a Panel of the Wise, which consists of a dialogue among eminent and respected personalities aimed at identifying common and shared solutions to disputes;



Fabio Bargiacchi & Volker Timmerman, the Deputy Head of Mission of the Embassy of Germany in Brussels, signing of PEV-EDI (Nigeria) contract in Brussels, Belgium



Fabio Bargiacchi on behalf of ECES with Chairperson of the IEC, Glen Mashinini and Deputy Secretary General of the European Union External Action Services (EEAS), Christian Leffler signed a grant for a project to prevent, mitigate and manage election-related conflict and potential violence in South Africa.

- **Crisis management/mediation process with key electoral stakeholders including political leaders:** support various local forums, such as a panel of influential persons; including nationals and senior mediation and conflict management experts who can advise and support the panel. The panels are meant to engage in structured political dialogue on various levels, to eventually be linked and constitute a broad platform to which an extended group of key players can plug into. In this context, ECES can prepare the secretariat for various local panels and provide inputs and guidance as needed in case an electoral crisis emerges.
- **Link existing peace-building projects to early warning mechanisms:** this activity seeks to tap into already ongoing local initiatives along these lines that need strengthened coordination to enhance effectiveness. Information generated from media reporting and research taken together with complimentary undertakings is fed into an early warning network in which ideally is a

OUR KEY ACTIVITIES

broad range of stakeholders monitor and report on potential escalation of violent conflict and flashpoint areas. Early warning mechanisms may be further enhanced by putting in place a “situation room”. The situation room could be virtual and kept in a dedicated web-space hosted by a secured website, complemented by physical meetings at specific points in time for real-time and multi-stakeholder analysis of the conflict data.

- **Religious networks and association mapping and inter- and intra-faith dialogue, with potential to counteract extremism and radicalisation:** inter-and intra-faith dialogue has the potential to deal effectively with political and electoral challenges, and contribute to the progress of democratisation and peaceful conduct of elections in ways that will give meaning and direction to followers of different faiths, anchored in religious guidance. In this context, pro-peace messages can be conveyed through education, public information and religious media. Intra-faith dialogue is meant to explore ways how to bridge potential divides between the direction of moderate groups and new emerging groups especially youth groups.
- **Confidence-building dialogue initiatives (regional, national and community level):** such activities can contribute to strengthening and consolidating a wide range of electoral stakeholders’ commitments and adherence to common and shared democratic values. Dialogue initiatives, which are particularly relevant in contexts characterised by fragile institutional settings and by the risk of instability and electoral violence, can take different forms which range from local-grassroots and community level to national, regional and international initiatives;
- **Advisory support:** provision of specific, high quality, flexible and customisable electoral expertise in view to develop appropriate and effective answers to the needs of national authorities and electoral stakeholders;
- **Innov-Elections:** hybrid approach to training delivery through a flexible menu of training curricula, coupled with remote solutions to mitigate the challenges imposed by the coronavirus pandemic;
- **Logistics and operational support:** evaluation of the strengths and weaknesses of the logistic and operational electoral chain is a require for improvement in terms of effectiveness, timing, cost, sustainability, while providing support to logistic operations (inventory, electoral kit, deployment and storage of electoral material, etc.).
- **Media monitoring and institutional communication:** media monitoring, which consists of observing media contents using quantitative and qualitative analysis in the long run, is essential to evaluate the media coverage of the electoral process, pluralism and citizens’ perception of the Electoral Management Bodies (EMB) and the electoral process. Due to the analysis on the perceptions of the EMB, the institution can count on reliable data to develop appropriate answers and reactions to orient strategically its institutional communication,

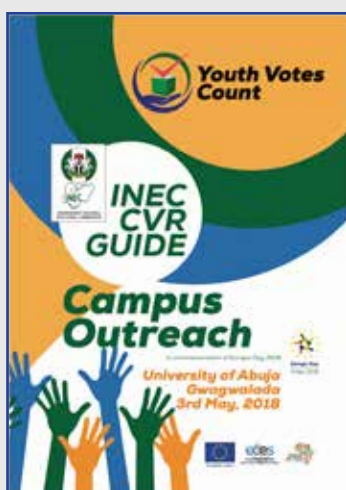


Participant discussion on LEAD Training

OUR KEY ACTIVITIES

thus strengthening the overall credibility of the EMB. Institutional communication activities also contribute to the improvement of EMB visibility through a number of means of communication such as information sheet, brochures, website, social networks, etc;

- **Procurement of electoral material:** development of acquisition plans on behalf of donors and in full compliance with the procedures and technical specifications, which allows to identify the needs that develop the most appropriate management methodology and chronogram taking into account the challenges related to the electoral calendar;
- **Support EMBs to enhance their capacity to manage donors' funds including reporting and procedures and expending evaluation:** fully in accordance with the Paris Declaration on Aid Effectiveness and the Busan Partnership, ECES, while ensuring the transparency and traceability of funds' usage, support beneficiaries to become fully autonomous in managing financial contributions. Such support aims at strengthening the professionalism of beneficiaries and make them eligible for receiving and managing external contributions using their own reporting and evaluation procedures.
- **Development of innovative information and communication technologies (ICTs), user-friendly solutions and applications adapted to electoral support:** technology can be a strategic asset for supporting electoral assistance related activities. In this regard, ECES developed a set of digital instruments such as the Electoral Translator, which allows access to an accurate translation of electoral terminology, interactive resource management software as well as transparent and reliable systems for the transmission of election results.



- **Implementation of civic-voter education campaigns:** ECES designs and implements civic and voter education activities for different electoral stakeholders, particularly for electoral management bodies and CSOs. This is done using innovative tools, such as production of videos and using media monitoring and social network and implementing nation wide mobile cinema campaigns.
- **Design and securitisation of ballot paper:** several studies demonstrated that the order of candidates, text typography and layout such as the presence of logos and photos are not neutral ballot paper's elements. In order to ensure a fair and equal treatment to all candidates, a digital processing of candidates and political parties logos allow standardising the presentation in line with common rules (background, colours, and templates). Moreover, in line with the identified needs,

ECES can provide advice and support to the implementation of solutions for securing ballot papers;

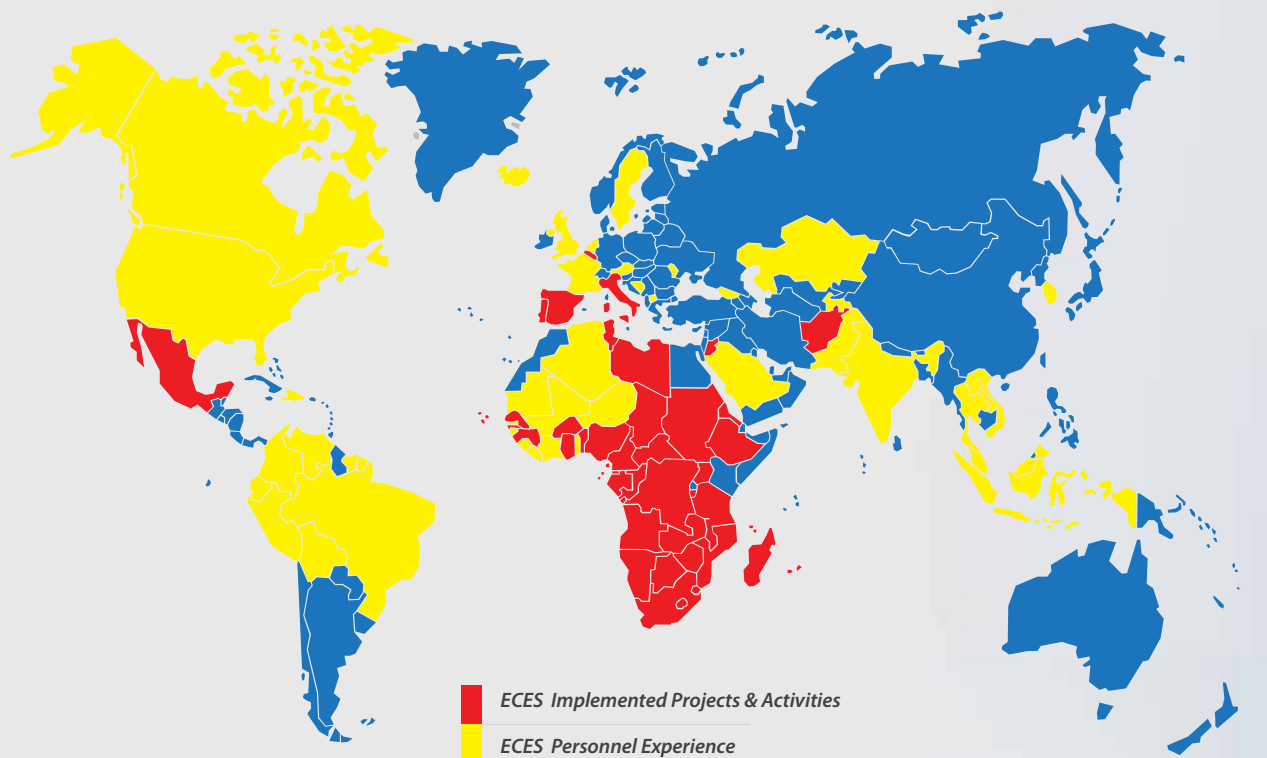
OUR KEY ACTIVITIES

- **Transmission of election results:** support the design and implementation of transparent, effective and credible results transmission systems, which can contribute to the facilitation of acceptance of results while reducing the risk of accidents and violence;
- **Production of visibility plan:** ECES for each and every single project produces visibility plan according to the rules and regulations of each donor, which is submitted to approval before it is implemented. This includes design and publishing of dedicated websites and social network activities.
- **Capacity development:** ECES believes that dissemination of knowledge and sharing of lessons learned among diverse electoral stakeholders and practitioners establishes a fertile growing ground for further systematised exchange between stakeholders that otherwise only interacts ad-hoc. To this aim, ECES delivers courses both in the framework of its projects and as open enrolment courses. ECES organises the following training programmes:
 - Master in Electoral Policy and Administration;
 - Leadership and Conflict Management Skills for Electoral Stakeholders (LEAD) trainings;
 - Effective Electoral Assistance trainings;
 - Building Resources in Democracy, Governance and Elections (BRIDGE) trainings;
 - ISO Certification process.



ECES Team in front of ECES office in Jordan (EU-JDID Project)

WHERE WE WORK



■ ECES Implemented Projects & Activities
■ ECES Personnel Experience

Afghanistan
 Algeria
 Angola
 Austria
 Belgium
 Benin
 Bolivia
 Bosnia
 Botswana
 Brazil
 Burkina Faso
 Burundi
 Cameroon
 Canada
 Cape Verde
 Central African Republic
 Chad
 Colombia
 Comoros
 Congo-Brazzaville
 Dem. Rep. of Congo
 Dominican Rep
 Ecuador

Ethiopia
 Fiji
 France
 Gabon
 Georgia
 Ghana
 Guinea-Bissau
 Guinea-Conakry
 Haiti
 India
 Indonesia
 Italy
 Ivory Coast
 Jordan
 Kenya
 Kosovo
 Laos
 Lebanon
 Lesotho
 Liberia
 Libya
 Luxembourg
 Macedonia

Madagascar
 Malawi
 Mali
 Mauritania
 Mauritius
 Mexico
 Moldova
 Mozambique
 Namibia
 Netherlands
 Niger
 Nigeria
 Pakistan
 Peru
 Portugal
 Rwanda
 Sao Tome & Principe
 Saudi Arabia
 Senegal
 Sierra Leone
 South Africa
 South Korea
 Spain

South Sudan
 Sri Lanka
 Sudan
 Suriname
 Swaziland
 Sweden
 Switzerland
 Tadjikistan
 Tanzania
 Timor Leste
 Thailand
 Togo
 Tunisia
 Uganda
 United Kingdom
 United States
 Venezuela
 Vietnam
 West Bank/Gaza
 Zambia
 Zanzibar
 Zimbabwe

OUR MAIN PROJECTS

ECES cooperates with several donor organisations in order to fund activities **whereby the European Union, Member States of the European Union and Germany been the most predominant donors thus far**. Overall, ECES has collaborated with, and been funded by, more than 20 different donors. Below is a presentation of some of ECES' most notable projects, while a comprehensive list of all projects is available on www.eces.eu/projects.



EURECS ETHIOPIA (EUROPEAN RESPONSE TO ELECTORAL CYCLE SUPPORT IN ETHIOPIA)¹²



PEV- ETHIOPIA (PREVENTION, MITIGATION AND MANAGEMENT OF ELECTION-RELATED CONFLICTS AND POTENTIAL VIOLENCE)¹³



PROSES (PROJECT IN SUPPORT OF ENHANCED SUSTAINABILITY AND ELECTORAL INTEGRITY IN AFGHANISTAN)¹⁴



ERMES III (EUROPEAN RESOURCE FOR MEDIATION SUPPORT III)¹⁵



PEV-RSA (PROJECT IN SUPPORT OF THE PREVENTION, MITIGATION AND MANAGE ELECTION-RELATED CONFLICT AND POTENTIAL VIOLENCE IN SOUTH AFRICA)¹⁶



EU SDGN (EU SUPPORT TO DEMOCRATIC GOVERNANCE IN NIGERIA - SUPPORT TO INEC)¹⁷



EU-JDID (EU SUPPORT TO JORDANIAN DEMOCRATIC INSTITUTIONS & DEVELOPMENT)¹⁸



PACTE III COMOROS (PROJECT IN SUPPORT OF THE CREDIBILITY AND THE TRANSPARENCY OF THE ELECTIONS IN COMOROS)¹⁹

¹² <http://democracy-support.eu/eurecs>

¹³ <http://democracy-support.eu/pev>

¹⁴ www.democracy-support.eu/afghanistan

¹⁵ <http://www.eces.eu/posts/ermes-european-resources-for-mediation-support>

¹⁶ www.democracy-support.eu/southafrica

¹⁷ www.democracy-support.eu/nigeria

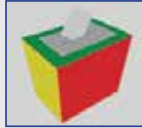
¹⁸ www.democracy-support.eu/jordan

¹⁹ www.pacte-comores.eu

OUR MAIN PROJECTS



PEV MADAGASCAR (PREVENTING ELECTORAL VIOLENCE IN MADAGASCAR)²⁰



PAPE SENEGAL (PROJECT IN SUPPORT TO THE ELECTORAL PROCESS IN THE REPUBLIC OF SENEGAL)²¹



PACTE – BF (PROJECT IN SUPPORT OF THE CREDIBILITY AND THE TRANSPARENCY OF THE ELECTIONS IN BURKINA FASO)²²



EODS II (ELECTORAL OBSERVATION AND DEMOCRACY SUPPORT)²³



SUPPORT TO THE OF NATIONAL ELECTION OBSERVATION AND DEMOCRATIC ADVOCACY IN GABON²⁴



PEV SADC (PREVENTING ELECTORAL VIOLENCE IN THE SADC)²⁵



PACTE GUINEA I & II (PROGRAMME SUPPORTING CREDIBILITY AND TRANSPARENCY OF ELECTIONS IN GUINEA CONAKRY)²⁶



PARCAN GUINEA I & II (PROJECT IN SUPPORT OF THE STRENGTHENING OF THE CAPACITIES OF THE NATIONAL ASSEMBLY OF GUINEA)²⁷



PACTE - MADAGASCAR (PROJECT IN SUPPORT OF THE CREDIBILITY AND THE TRANSPARENCY OF THE ELECTIONS IN MADAGASCAR)²⁸

- 20 www.pevmadagascar.eu
- 21 www.papesenegal.eu, 5th extension confirmed on December 2020.
- 22 www.pacte-burkinafaso.eu
- 23 www.eods.eu
- 24 <http://www.eces.eu/posts/project-in-gabon->
- 25 www.pevsadc.eu
- 26 www.pacte-guinee.eu
- 27 www.eces.eu/posts/parcan-guinea
- 28 www.pacte-madagascar.eu

OUR MAIN PROJECTS



TECHNICAL ASSISTANCE TO THE NATIONAL AUTHORITY FOR ELECTIONS (NAE) IN CENTRAL AFRICAN REPUBLIC (CAR)²⁹



PROPEL (PROJECT IN SUPPORT OF A PEACEFUL AND INCLUSIVE ELECTORAL PROCESS IN ZANZIBAR)³⁰



INCIPALS (CITIZEN INITIATIVE FOR CONSOLIDATION OF PEACE, LEADERSHIP AND STABILITY IN MADAGASCAR)³¹



ELECTORAL TECHNICAL ASSISTANCE TO THE AUTONOMOUS NATIONAL ELECTORAL COMMISSION (CENA) IN BENIN³²



PARTICIPE CABO VERDE (SUPPORT TO THE STRENGTHENING OF THE CIVIC PARTICIPATION IN ELECTIONS)³³



SUDEL I & II (SUPPORTING DEMOCRACY IN LIBYA)³⁴



SDP SUDAN (SUPPORT TO THE DEMOCRATISATION PROCESS IN SUDAN)³⁵

29 <http://www.eces.eu/posts/technical-assistance-to-nae>

30 www.propel-zanzibar.eu

31 www.incipals.eu

32 <http://www.eces.eu/posts/technical-assistance-in-benin>

33 www.cena.bj

34 www.eces.eu/posts/sudel

35 www.eces.eu/posts/sdp-sudan

FUNDING PARTNERS & ECES CO-CONTRIBUTION

FUNDING PARTNERS

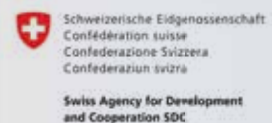
Since the beginning of its activities, ECES benefited from the financial contributions of over 20 donors. The European Union and the EU Member States are the largest donors of ECES. However, ECES also signed contracts and partnered with other international and regional organisations, Electoral Management Bodies (EMBs) and other donors.



GOUVERNEMENT DU GRAND-DUCHÉ DE LUXEMBOURG
Coopérative luxembourgeoise



DIPLOCAE
Public Diplomacy Council of Catalonia



FUNDING PARTNERS & ECES CO-CONTRIBUTION

Over the last 10 years since beginning its activities, ECES till November 2020 has been awarded with **90 contracts** to promote sustainable democratic development, mobilizing a grand total more than 89 million EURO (**89.548.468 million EURO**) with contracts going from 16,5 Million EURO to 404 EURO.

ECES has benefited from the financial contributions of over 25 donors that have supported and enabled its provision advisory services, operational support and management of large projects in the electoral and democracy assistance field.

The main funding partner by far has been the European Union, which has awarded **40 contracts** to ECES across its different financial instruments, including:

European Development Fund	(EDF	31.943.379 €);
Instrument contributing to Stability and Peace	(IcSP	15.347.606 €);
European Neighbourhood Instrument	(ENI	12.737.995 €);
European Instrument for Democracy/Human Rights	(EIDHR	7.229.938 €);
Development Cooperation Instrument	(DCI	3.455.860 €).

EU Member States represent the second largest type of donor. Among these, **Germany** has been the largest donor by far, awarding ECES more than **13.225.413 €³⁶**, followed by **Denmark** (963.382 €), **Austria** (700.000 €), **Luxembourg** (500.000 €), **Italy** (438.723 €) and **France** (322.000 €).

Other key funding partners include:

- Various **international and multi-governmental organisations** including the European Space Agency – ESA, and the International Organization for Migration - IOM;
- **Regional networks active in the field of elections**, such as the International Organization of La Francophonie – OIF, the French-Speaking Electoral Knowledge Network - RECEF and the Central African School of Electoral Administration – EFEAC;
- **non-EU Member States**, including the **United States, Australia, Canada and Switzerland**;
- different public institutions such as **Not-for-Profits, Electoral Management Bodies, Universities and think tanks**;
- **private companies** for service contracts.

Co-contributions

Our quest to deliver electoral assistance worldwide while promoting European values through a European distinct delivery mechanism is constantly growing. ECES is committed to continuing its contribution to democratic and electoral processes around the world. This has been achieved both through technical and financial support.

With reference to the latter, we have **contributed back to the budget of European Union funded projects an overall amount of almost 2,5 million EURO (2.404.385 €) from our own core funds**. In particular, **ECES has contributed to the co-financing of the following**

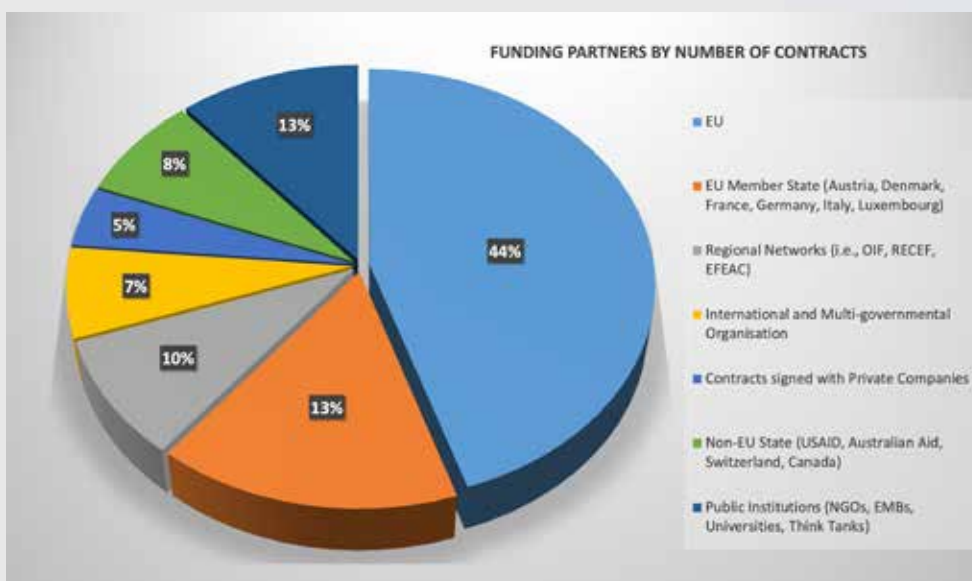
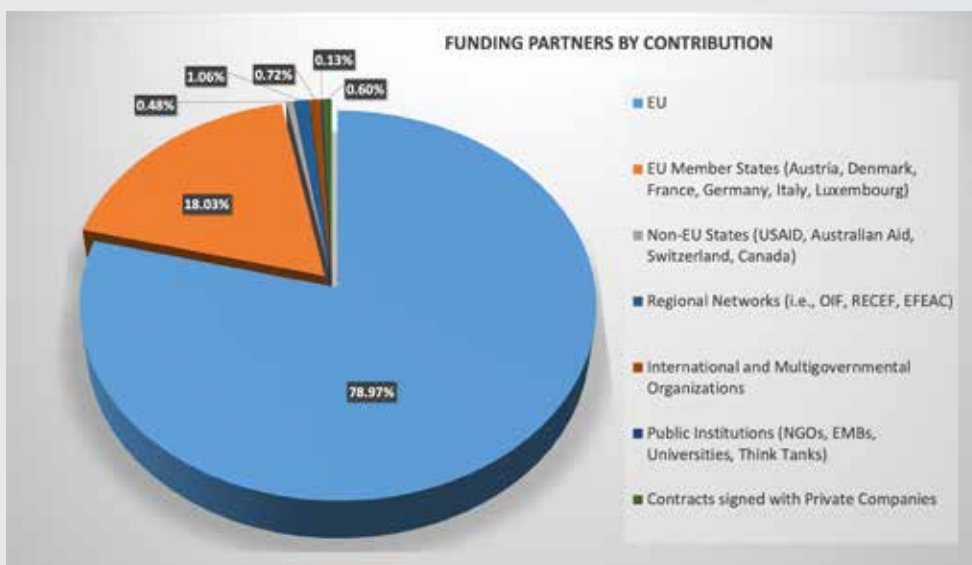
³⁶ This amount includes 10 million € contribution from KfW to the EU funded project EURECS Ethiopia.

FUNDING PARTNERS & ECES CO-CONTRIBUTION

EU projects³⁷:

5% Won for Libya
 5% Project “Supporting Democracy in Libya”
 5% Project “Supporting Democracy in Libya II”
 25% Preventing Electoral Violence in the SADC Region
 7,77% Support to the Electoral Observation in Gabon
 5% EU Support to Jordanian Democratic Institutions
 5% EU Support for Democratic Governance in Nigeria
 5% Prevent Electoral Violence in South Africa

(WON with 18.760 €);
 (SUDEL with 57.748 €);
 (SUDEL II with 29.052 €);
 (PEV SADC with 813.616 €);
 (PAOEN with 25.269 €);
 (EUJDID with 737.995 €);
 (EUSDGN with 684.210 €);
 (PEV RSA with 37.733 €).



37 The amounts relate the budget of the action, and not disbursements.

FUNDING PARTNERS & ECES CO-CONTRIBUTION

OVERVIEW OF MOBILISED FUNDS BY DONORS AND FINANCIAL INSTRUMENT			
DONOR	N. OF CONTRACTS	TOTAL AMOUNT	ECES COFINANCEMENT
European Union	40	70.714.779,02 €	2.404.385,75 €
European Development Fund (EDF)	13	31.943.379,47 €	684.210,50 €
Instrument contributing to Stability and Peace (IcSP)	7	15.347.606,21 €	- €
European Neighbourhood Instrument (ENI)	1	12.737.995,00 €	737.995,00 €
European Instrument for Democracy & Human Rights (EIDHR)	17	7.229.938,34 €	168.564,00 €
Development Cooperation Instrument (DCI)	2	3.455.860,00 €	813.616,25 €
EU Member States	12	16.149.519,2 €	- €
Germany	4	13.225.413,87 €	- €
Denmark	3	963.382,33 €	- €
Austria	1	700.000,00 €	- €
Luxembourg	1	500.000,00 €	- €
Italy	1	438.723,00 €	- €
France	2	322.000,00 €	- €
Regional Networks	9	952.676,00 €	- €
Ecole de Formation Electorale en Afrique Centrale (EFEAC)	2	820.463,00 €	- €
Organisation internationale de la Francophonie (OIF)	5	88.000,00 €	- €
Réseau des compétences électorales francophones (RECEF)	2	44.213,00 €	- €
International and Multigovernmental Organizations	6	643.099,94 €	- €
European Space Agency (ESA)	3	264.301,74 €	- €
International Organization for Migration (IOM)	1	247.500,00 €	- €
Indian Ocean Commission (IOC)	1	112.643,00 €	- €
Council of Europe	1	18.655,20 €	- €
Contracts signed with Private Companies	4	536.563,86 €	- €
ScytI	1	520.716,00 €	- €
Société Européenne des Satellites (SES)	1	13.911,86 €	- €
Transtec	2	1.936,00 €	- €
Non-EU Member States	7	433.050,73 €	- €
United States (USAID)	3	344.193,29 €	- €
Australia	2	63.811,30 €	- €
Canada	1	15.046,14 €	- €
Switzerland	1	10.000,00 €	- €
Public Institutions (NGOs, EMBs, Universities and Think Tanks)	12	118.779,57 €	- €
Barcelona International Peace Center (BIPC)	2	47.823,00 €	- €
Instituto per gli Studi di Politica Internazionale (ISPI)	3	28.338,99 €	- €
Fiscalía Especializada en Delitos Electorales (FEPADE) – Mexican Government	1	15.221,70 €	- €
Municipality of Barcelona	1	14.335,00 €	- €
Christian Democratic International Center (KIC)	2	10.326,11 €	- €
MediatEUr	1	1.749,46 €	- €
European Inter-University Centre for Human Rights and Democratisation (EIUC)	1	580,80 €	- €
Kofi Annan Foundation	1	404,51 €	- €
TOTAL	90	89.548.468,32 €	2.404.385,75 €

OUR STRATEGIC & IMPLEMENTING PARTNERS

As part of the on-going development of advisory services and operational support in favour of all electoral stakeholders, ECES is actively seeking to add to its existing network of implementing and strategic partnerships with international and regional organisations and networks involved in electoral assistance. ECES can currently count on a solid network of partners, composed by more than 100 organisations among funding, strategic and implementing partners worldwide.

Strategic and implementing partners are essential to further consolidate ECES ambition to strive to reach new highs within the field of electoral assistance and democratic support. All strategic partnerships have evolved by identifying an intersection of mutually shared interests, namely enhanced effectiveness, precision and overall performance of electoral administrators and electoral stakeholders conducting elections through a wide range of target activities that ECES and its partners are able to achieve by working together. The shared vision behind all strategic partnerships is thus to maximise the added value of each organisation in view to develop innovative and effective actions and strategies to deliver electoral support.

STRATEGIC PARTNERS



<https://www.santannapisa.it/enh>



<http://centre.upeace.org/h>



<http://wepayourinterns.org/>



<http://www.ccl.org/>



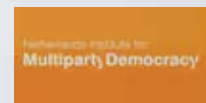
<http://www.cfi.fr/en/>



<http://www.epd.eu/>



<http://www.awepa.org/fr/>



<http://www.nimd.org/>



<http://www.oneworld.org/>



<http://www.paricentre.org/>



<http://cicde.md/index.php?l=en>



<http://www.osservatorio.it/>



<http://www.aweb.org/eng/main.doh>



<http://www.aceeeo.org/>



<https://www.opensocietyfoundations.org>



<http://www.pme-conseils.be/>



www.diakonia.se/enh



<http://www.thales.be/en/>



<http://demofinland.org/?lang=en>



<http://www.urbanrepublic.org/>



www.clovekvtisni.cz/enw



www.ucp.pth



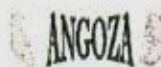
<https://www.coverngo.com/>



<http://www.clubmadrid.org/>

OUR STRATEGIC & IMPLEMENTING PARTNERS

IMPLEMENTING PARTNERS



OUR STRATEGIC & IMPLEMENTING PARTNERS



<http://www.lfcs.ly/h>



<http://www.mesnmw.org/>



MAURITIUS COUNCIL OF SOCIAL SERVICE

<http://www.macoss.intnet.mu/>



<http://www.mediacg.tv/>



<http://www.mediationnet.eu/>



<http://www.nangoftrust.org.na/>



RENOSEC



<https://www.ruhr-uni-bochum.de/>



<http://www.pwc.com/>



<http://www.ses.com/>



<http://www.fusl.ac.be/>



<http://www.sher.be/>



<http://www.zesn.org.zw/>



ORGANISATIONAL STRUCTURE

MANAGEMENT BOARD

MANAGEMENT UNIT

Co-Founder & Executive Director

Quality Support Management Cell

Coordination, External Relations
& Communications Cell

Strategic and Advisory
Committee

Administration & Finance
SECTION

Programmes & Resources
Mobilisation
SECTION

Operations & Projects
Implementation
SECTION

PROJECT/OFFICES IN THE FIELD

FIELD
Project Coordinators

FIELD
Finance Managers
& Officers

FIELD
Project Officers

Field Projects' Personnel

WHO WE ARE

The Management Board: ECES Status established in September 2010, foresees that the Management Board shall comprise of a minimum of three and a maximum of eight members. Following the resignation of our first President, Abbot Apollinaire Malu Malu (after he was designated President of the National Independent Electoral Commission of Democratic Republic of Congo in 2014, and the sorrowful announcement of his death in 2016), Monica Frassoni was appointed President. As of 2020, the members of ECES board are the following:

- Monica Frassoni, President
- Jose Manuel Pinto Teixeira, Vice-President
- Fabio Bargiacchi, Co-Founder & Executive Director
- Jose Lambiza, Head of Administration & Finances
- Eva Palmans, Head of Programmes & Resources Mobilisation Section
- Lino Francesconi, Member of the Board
- Paulo Marques, Member of the Board

The Executive Director is a member of the Management Board, and is delegated by the board to conduct the day-by-day supervision and management of the organisation, with the support of the Management Unit and taking into consideration the deliberations of the Management Board that need to be organised at least twice a year. Fabio Bargiacchi was appointed Executive Director in July 2011 and is also the Co-Founder of ECES with Malu Malu.

The Management Unit is set-up under the responsibility of the Executive Director in order to implement priority areas of the ECES' programmes, operations and finances and functions via three sections. Headed by: **Jose Lambiza**, Administration & Finance Section, **Dominique Weerts**, Operation & Projects Implementation Section and **Eva Palmans**, Programmes & Resources Mobilisation Section.

Additionally, the Management Unit also includes the **Coordination, External Relations and Communication Cell** and the **Quality Support Management Cell**; both headed by the Executive Director. On one hand, the Coordination, External Relations and Communication Cell consists of personnel from HQ and offices/ projects in the field to support the Executive Director in implementing ECES' coordination, external relations and communication activities. On the other hand, the Quality Support Management Cell aims to support the Executive Director in delivering high-quality services to ensure delivering on our promise.

Furthermore, ECES projects/ offices in the field comprise of **Project Coordinators, Finance and Administration Managers, Project Officers**, as well as the **projects' personnel**.

Established in 2020, the **Strategic and Advisory Committee** provides advice and guidance on the strategy and new initiatives to be developed by ECES in accordance with its 2020-2023 Strategic Plan, and addressing the new challenges and opportunities for the consolidation of democracy and the prevention of election-related violence around the globe. On 15 September 2020, **Joëlle Milquet** was appointed first President of ECES Strategic and Advisory Committee.

WHO WE ARE

Filiberto Ceriani Sebregondi was appointed Vice-President of the Committee in December 2020.

Here below are the biographies of the members of the Management Board.

MONICA FRASSONI - PRESIDENT



Monica Frassoni is the President of the Management Board of ECES. She is a former Member of the European Parliament, where she served for two terms until 2009. Monica today is the co-president of the European Green party, and the president of the European Alliance to Save Energy (EUASE). She is also a member of the board of trustees of “Friends of Europe” a leading think tank that works for the promotion of a more inclusive, sustainable and forward-looking Europe. It is composed of prominent political figures such as Viscount Etienne Davignon (Vice-President of the European Commission 1981–1985), Joaquín Almunia (Vice-President of the European Commission 2010–2014), António Manuel de Oliveira Guterres (appointed Secretary General of the United Nations) and Carl Bildt (Swedish Minister for Foreign Affairs 2006–2014 and former Swedish Prime Minister). In addition to that, Monica is also a board member of the “European Union Women Caucus” an inter-institutional platform for discussion, bringing together female leaders in the European Parliament, the European Commission, the Council of the European Union and the representations of the EU Member States to the EU.

Monica Frassoni is a Political Science graduate from the University of Florence Cesare Alfieri. Her political career started in 1983, when she became actively involved in the European Federalist Movement, before being elected as Secretary General of the European organisation of Young European Federalists (“JEF Europe”) in 1987.

Monica Frassoni’s involvement in youth policies continued when she was appointed president of the European Co-ordinating Bureau of Youth NGOs, position she held from 1991 to 1993. In 1990, Monica Frassoni started working for the Greens/EFA Group in the European Parliament in charge of constitutional matters, rule of law, procedures and immunities. She was subsequently elected as a member of the European Parliament for her first mandate under the Belgian Green Party Ecolo’s lists, as the first non-Belgian politician to be elected under a Belgian political party’s colours. During that legislature, she was a member of the Commission for Constitutional Affairs, and a substitute member of the Committee on Citizens’ Freedoms and Rights, Justice and Home Affairs and the Joint Parliamentary Committee EU-Cyprus.

In June 2004, she was re-elected for a second term under the lists of the Italian Green party. During this term, she was a member of the Legal Affairs Committee and a substitute member of the Committees on Constitutional Affairs and on Environment, Public Health and Food Safety. Monica Frassoni also took part of the Delegation for relations with Mercosur, the delegation for relations with Iran and the Parliamentary Assembly of the Mediterranean.

Monica Frassoni was also a part of the executive of the Parliamentary Network on the World Bank (PNoWB) in 2006.

From 2002 to 2009, she held, with Daniel Cohn-Bendit, the co-Presidency of the Green/EFA

WHO WE ARE

group, a political group in the European Parliament containing green, regionalist and nationalist political parties. Later, she became the co-President of the European Green Party in October 2009. In 2014, she was re-elected as co-president along with Reinhard Bütikofer.

Monica Frassoni holds an extensive experience in electoral observation as she was appointed as Chief of the European Union Election Observation Mission in Venezuela and Bolivia in 2006, by then the EU Commissioner for External Relations, Ms. Benita Ferrero Waldner.

In 2010, she collaborated on the Europa 2.0 volume entitled “Prospects and evolution of European dream”, published by Ombre Corte, edited by Nicola and Simon Vallinoto Vannuccini with an essay on the conditions for the re-launch of the constitutional process in Europe. Monica is known for her strong commitment for women and youth empowerment policies around the European Union and the world. She is also a worldwide recognised advocate for energy saving, fairer immigration policies in the European Union and democratic support.

Monica is part of Spinelli Group, an initiative launched in 2010 that promotes the federalist push within the European Union decisions and policies. The group aims to become a network of stakeholders, citizens, politicians, academics with a strong pro-European conviction. Currently the Spinelli Group has more than 110 members of the European Parliament and 44 active members divided among EU experts, NGOs, think-tanks etc.

She often publishes articles on Huffington Post, Euractiv and Green European Journal. In 2010, Monica Frassoni was featured in the Top 100 Global Thinkers list published by the American Magazine Foreign Policy. In 2016, she was listed as one of the 40 most influential actors on EU Energy Union Policy by Euractiv.

JOSE MANUEL PINTO-TEIXEIRA - VICE PRESIDENT



During his professional career, Mr. Pinto-Teixeira served as Ambassador of the EU/ Head of Delegation in several countries, including: Cabo Verde (10/2012 – 08/2017); Ukraine (09/2008 – 09/2012), Belarus (resident in Kiev – 10/2008 – 09/2011), Mozambique (09/2002 – 01/2006) and Macedonia (03/1998 – 08/2002).

In addition to this, he acted as:

- Head of Unit at the EU HQ in charge of relations with Southern Africa, PALOP (Portuguese speaking countries in Africa and Timor Leste, CPLP - Community of Portuguese Speaking countries (09/2006 - 08/2008).
- Head of Unit at EU HQ for Pan-African Affairs (02 – 08/2006).
- Head of EU Humanitarian Mission (ECHO) in Bosnia-Herzegovina and Croatia (01/1996 – 02/1998).
- Head of EU Humanitarian Mission (ECHO) for Grate Lakes Crisis (Rwanda, Burundi, Zaire, Tanzania) – (1995).
- Head of EU Humanitarian Mission (ECHO) for Caucasus (Russia – Ingushetia, Chechnya, Dagestan – Armenia, Azerbaijan and Georgia) – 1994.
- Counsellor, Chargé d'affairs in the EU Delegation Angola (08/1992 – 02/1994).

WHO WE ARE

- Adviser to the Secretary of State for Foreign Affairs and Cooperation, Portuguese Presidency of the EU (11/1991 - 07/1992).
- Counsellor, EU Delegation in Swaziland (04/1988 – 11/1991).
- Project Manager in Mozambique (09/1985 – 01/1988) with Norwegian Agency for Development (NORAD).
- Professional engineering and project management in various countries, such as: Portugal, South Africa, Mozambique, Saudi Arabia and Cabo Verde (1977 – 1983).

With regards to his educational background, he has post-graduate degree in Political Economy of Development at the London School of Economics. He also completed postgraduate studies from Technical University of Norway, and he graduated in Civil Engineering from the Technical University of Lisbon.

Mr. Pinto-Teixeira is a native Portuguese speaker and he is fluent in English, French, Italian, Spanish and Russian. He also has a fair knowledge of Dutch, Afrikaans, Norwegian and Macedonian.

FABIO BARGIACCHI - BOARD MEMBER, CO-FOUNDER AND EXECUTIVE DIRECTOR



Fabio Bargiacchi is the Co-founder of ECES together with late Abbot Apollinaire Malu Malu and at present Executive Director of ECES and member of ECES Management Board since August 2011. In this period, he led ECES to be one of the three most important actors in the electoral support field at a global level, together with the United Nations Development Programme and International IDEA, for projects implemented with the funding of the EU and EU Member states. He has a wealth of experience throughout the years and in different senior positions, such as Senior Election Operations Expert, Training/Reporting Advisor and Coordinator of EU Election Observers

and through long-term assignments in Central African Republic, Zimbabwe, West Bank and Gaza, Zambia, Kenya, Nigeria, Haiti, Tanzania, Democratic Republic of Congo, Suriname and Indonesia. Fabio has a deep understanding of project cycle management, particularly in Democratic Governance, through his long-standing experience working for the European Commission at the EU Delegation in Maputo (Mozambique) from 2001 to 2003 and at the EU Headquarters (in EuropeAid) in Brussels between 2004 and 2006.

From January 2007 to December 2010, Fabio served as Coordinator of the “Joint EC UNDP Task Force on Electoral Assistance” (JTF) and Senior Electoral Assistance Advisor at the UN/UNDP Brussels Office. During this period, he contributed to the establishment of the Joint Task Force and oversaw its activities for the identification, formulation and support for the implementation of all the EC-UNDP electoral assistance projects. He was also at the forefront of the conception and delivery of all the Joint EC UNDP IDEA effective electoral assistance, face-to-face and e-learning training between September 2005 and February 2011. Fabio was, thus, involved in more than 70 UNDP projects amounting up to a sum of more than €600 million between 2004 and 2010. From January 2011 to February 2012, he worked as Chief Technical Advisor for the EU funded “Project in Support of the Electoral Cycles for the Six Portuguese Speaking Countries in Africa (Angola, Cabo Verde, Guinea Bissau, Mozambique, Sao Tome and Principe and Timor Leste)”, implemented by UNDP (www.propalop-tl.org). This was the

WHO WE ARE

first ever trans-national electoral assistance project that focused exclusively on capacity development.

In total, and via his experiences at the EU, UN and OSCE, he has worked in the identification, formulation, implementation and/or evaluation of more than 100 electoral assistance projects in more than 50 countries since 1997. Fabio is a BRIDGE Accrediting training-facilitator and he is one of the main authors of the training curriculum “Leadership and Conflict Management Skills for Electoral Stakeholders, LEAD”, conceived with the Center for Creative Leadership. Fabio was appointed as the Vice President of the European Partnership for Democracy (EPD) and Coordinator for the implementation of a joint strategy devised with the partners of the European Partnership for Democracy called “**A European Response to Electoral Cycles Support**”.

In the last 12 years, Fabio has authored, co-authored, coordinated and contributed to the eight copyrights tools that composed the strategy of ECES (EURECS) and a series of election-related publications and papers:

- Reflections on Election Conflict and Violence Prevention: Lessons from Southern Africa (2018). Paper prepared for the pre workshop of the American Association of Political Science (APSA) titled “New Challenges in Electoral Management, Building Better Elections” organized in Boston at the Massachusetts Institute of Technology (MIT)
- Handbook on Preventing & Mitigating Electoral Conflict & Violence (2018)
- The potential of EU Funded electoral assistance to support the prevention of election related conflict and violence: Lessons from the Southern African Region (2017)
- EURECS - A European Response to Electoral Cycle Support (2016)
- Using International Standards. Council of Europe Handbook for Domestic Election Observers (2013)
- Essential Consideration of Electronic Voting published by International IDEA (2011)
- ISPI Working Paper on the Electoral Cycle Approach: Effectiveness and Sustainability of Electoral Assistance (2011)
- EU and Peace building, Policy and Legal Aspects: EU Electoral Support (2010)
- EC-UNDP Operational Paper on Procurement Aspects of Introducing ICTs in Electoral Processes: the specific case of biometric voter registration (2010)
- EC-UNDP Operational Guidelines. Implementation of Electoral Assistance Programmes and Projects (2006 and 2008)
- ACE Focus on Effective Electoral Assistance (2007)
- UNDP Electoral Assistance Implementation Guide (2007)
- EC Methodological Guide on Electoral Assistance (2006)

JOSÉ LAMBIZA - BOARD MEMBER AND HEAD OF FINANCE AND ADMINISTRATION SECTION

José started to collaborate with ECES in 2015, within the context of the Project in Support of the Credibility and Transparency of Elections in Burkina Faso (PACTE-BF), as Expert in EU Project Management. José then joined the ECES team in Brussels as Head of Finance and Administration. He has consolidated and extensive experience in contract and financial management of services, supplies contracts and grants schemes from administrative, financial, implementation, and monitoring aspects, based on the most updated PRAG procedures. Jose

WHO WE ARE



has a solid professional experience and worked for more than 20 years in the field of administrative and financial management, financial evaluation of reconstruction, development and democratisation projects. During his career, he has developed extensive expertise in supporting the planning, implementation, management, control assessment and completion of national and regional projects. He is an accredited trainer in financial and contractual procedures in the framework of the European Development Fund. José has a specific professional experience in the African context, in particular, in Angola, Mali, Mozambique, Niger, Guinea Bissau, Ethiopia and Kenya. He

has a Master Degree in Economics - “Comparative Analysis of the Local Public Accountancy in Europe” from the Université Libre de Bruxelles (ULB) and a Diploma in Financial Analysis - “Primary Market for Equity and Initial Public Offerings” from the Inter-University Centre in Financial Analysis in Belgium.

EVA PALMANS - BOARD MEMBER AND HEAD OF PROGRAMMES & RESOURCES MOBILISATION SECTION



Eva joined ECES in April 2012 as Senior Electoral Advisor and became Head of Programmes and Board member in August 2014. She is also ECES’ representative for the regional office of Southern Africa, based in Madagascar. For more than 10 years, Eva has been working in the field of elections, democracy and governance. She was the regional coordinator of Belgian NGO 11.11.11 in Central-Africa, managing projects with local organisations in the field of elections and democracy (civic education, election observation) for two years. In 2011, she worked as a political programme officer at the Madagascar office of the Electoral Institute for Sustainable Democracy in

Africa (EISA). As a political expert, Eva participated in several EU Election Observation Missions (Burundi, Ivory Coast, Togo, Tunisia). With a Masters in Governance and Development and a PhD in Elections, Eva did substantial field research on political and electoral processes in Africa, building strong relationships with research networks and key actors in the sector. Eva is an accredited BRIDGE trainer-facilitator and certified LEAD trainer and has provided technical assistance to domestic observers and electoral management bodies. Since the beginning of 2013, Eva is running ECES’ projects in Madagascar as Project Coordinator (PACTE-Madagascar, INCIPALS and the project “Accountability in Madagascar funded by USAID). She is also actively involved in ECES’ regional projects. As Head of Programmes she is providing support and advice to all existing programmes and is contributing to attracting new partnerships and funding.

LINO FRANCESCONE - BOARD MEMBER

Lino is the Head of External Relations and Senior Training Advisor at ECES. Lino has been a civil servant for the European Union for 28 years and worked at the Directorate-General for External Relations (DG RELEX) of the European Commission from 1983 to 2010, and at the new

WHO WE ARE



European External Action Service (EEAS) during the course of 2011 before retiring. He was in charge of the training of EU Officials, Contractual Agents, Junior Experts in Delegations (JED), Seconded National Experts (SNE), local staff and interns assigned to the 140 EU Delegations in EU partner countries. In addition, he was responsible for the organisation of seminars for Junior and Senior Diplomats of Member States' Foreign Ministries and for the European Diplomatic Programme (EDP) created in 2000 by the Council of the European Union. He works at ECES since 2012 ensuring constant liaisons and interactions with all EU institutions. He provides senior advice to ECES for all training and capacity development activities. In collaboration with the Saint Louis University in Brussels, he leads the organisation of an annual high-level large conference, mainly concerning EU related issues to peace, security and democracy. Lino serves also as First Secretary of the Sovereign Order of Malta's EU Representation, one of the most ancient Catholic Religious Orders. In this role he contributed to implement the EU programmes and projects across the globe.

PAULO MARQUES - BOARD MEMBER



Paulo is one of ECES founding members. He has an extensive track record in the field of election observation and electoral assistance with particular reference to project management and implementation, financial and budgetary administration, operations, logistics and security. Between 2001 and 2010, he contributed to the management and implementation of over 35 election observation missions in more than 25 different countries. Paulo has a specific experience and understanding of the complete process of EU EOM planning and implementation, having managed the preparation and submission of offers for over 30 EU EOMs, participated in a number of fact-finding and pre-deployment planning missions, as well as in direct implementation as a Key Expert managing the interface between the service provider and the European Commission and Core Team. He has held many positions as Programme Manager, he has been responsible for the provision of a wide range of preparatory services, procurement and project implementation. Many of the projects have been undertaken in the context of contracts awarded by Indra, Transtec and the International Organisation for Migrations. He has carried out several missions in the African and Latin American regions. Paulo is a Portuguese national and holds a university degree in Social Sciences.

JOËLLE MILQUET - PRESIDENT OF THE STRATEGIC AND ADVISORY COMMITTEE

Joëlle Milquet is a graduate in Law from the Université catholique de Louvain and has a LLM in European Law from the Europa Instituut-Universiteit van Amsterdam.

Between 1985 and 1992, she was a lawyer of the Brussels Bar. She worked also as an auxiliary clerk to the Belgian judge at the Court of Justice of the European Communities in Luxembourg.

From 1987 to 1992, she was a parliamentary assistant, political secretary of the PSC group in

WHO WE ARE



the Senate and assistant to the Minister of Education.

In February 1995, she became the political secretary of the party PSC before being elected Senator in June 1995, when she chaired the Senate Committee on Internal Affairs.

Between 1995 and 1999, she became the Vice President of the PSC and was elected in October 1999 President of the political party and she organised the rebranding of the PSC to “cdH” where she served as President from 1999 to 2011.

She has held several governmental positions including Belgium Deputy Prime Minister and Minister for Employment and gender issues (2008-2011), Deputy Prime Minister and Minister of the Interior (2011-2014) and Minister of Education and Culture (2014-2016).

From 2016 to 2019, she was Chair of the Security Committee of Brussels’ Regional Parliament. She was also city councillor in the Brussels-City (2006-2018).

In October 2017, Ms Joëlle Milquet was appointed Special Adviser to President of the European Commission Jean-Claude Juncker for the compensation of victims of crime, the same year she joined the office “Philippe and Partner” where she has been working as a lawyer of the Brussels Bar.

On 15 September 2020, Joëlle Milquet has been appointed first President of the Strategic and Advisory Committee.

FILIBERTO CERIANI SEBREGONDI - VICE PRESIDENT OF THE STRATEGIC AND ADVISORY COMMITTEE



Filiberto Sebregondi is a prominent former senior EU official recently retired with extensive experience in Europe and in developing countries, mostly in Africa, and who covered also the positions of EU Ambassador/Head of Delegation to Ghana, Togo and Tanzania and Head of Division at the European External Action Service.

A graduate of Portici University, Naples, and with a Master from the Sorbonne University, Paris, Filiberto Sebregondi started his career in economics and international cooperation, holding the position of manager of a consulting firm in Italy conducting work for international public and private bodies, including World Bank, the EU, and the UN, with focus on Africa, but also Latin America and South-East Asia.

In 1993, Filiberto Sebregondi moved to Brussels to work as an official for the European Commission’s Directorate-General for Development. There, he deepened his development cooperation experience including in Evaluation and in the Economic Cooperation with Bretton Woods Institutions. He assumed management responsibility in 2002 at the EuropeAid Cooperation Office.

In 2005, Filiberto Sebregondi was appointed as Ambassador/Head of Delegation for the EU in

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Ghana, including regional responsibility over the EU Delegation in Togo. During his four years of duty, he managed the political dialogue and mediation, trade relations and development cooperation with Ghana and Togo. He represented the EU for the Inter-Togolese political dialogue and Global Agreement of 2006, and led the EU support to the highly competitive presidential elections of Ghana in 2008, monitored by an independent EU mission led by MEP Mladenov (the movie “A good Election” on Ghana case is extensively used by ECES in its campaigns for peaceful election processes).

In 2009, Filiberto Sebregondi returned to Brussels as Head of Division in the EU Africa Department, being responsible for the relations with 16 West African countries, and the regional organisations ECOWAS, WAEMU, and MRU. In this capacity he led EU electoral assistance and political dialogue initiatives in many of the concerned countries, particularly at times of crises and tensions.

In 2012 he was then appointed EU Ambassador/Head of Delegation to Tanzania and the East African Community. His mandate covered overall representation of the EU and coordination of EU Member States; political dialogue; management of development assistance; trade relations; and public diplomacy with the host country. In this role, he led the EU support to the 2015 presidential elections in Tanzania and Zanzibar, monitored by an independent EU mission conducted by MEP Sargentini.

In 2016, he became head of the EU External Action Service (EEAS) Division in charge of the coordination of Development Cooperation.

In his new role within the Strategic and Advisory Committee of ECES, Filiberto Sebregondi will work alongside the other members and the Committee’s President Joelle Milquet, former Deputy Prime Minister of Belgium, and fellow senior international professionals, in the fields of democratic governance and international cooperation. The Committee will provide advice and guidance on the strategy and new initiatives to be developed by ECES in accordance with its 2020-2023 Strategic Plan, and addressing the new challenges and opportunities for the consolidation of democracy and the prevention of election-related violence around the globe.

PUBLICATIONS

The members of ECES Management Board and Management Unit and other experts working within ECES' projects in the field, have authored, co-authored or contributed to a number of publications in their past or present assignments for ECES and/or for different other organisations. These resources span from training manuals, working papers to thematic papers that ECES makes available to practitioners and academics with the aim of contributing to the global sharing of knowledge and lesson learned in the electoral support sector. Copyrights for some of these publications are held by the relevant organisations with which the ECES personnel worked at the time of publication and therefore they can be accessed and downloaded on the relevant organisations' websites.

Please find below some examples of publications:

- Handbook 'Preventing and Mitigating Electoral Conflict and Violence', ECES and the Election Support Network of Southern Africa, 2017.
- Reflections on Election Conflict and Violence Prevention: Lessons from Southern Africa, ECES 2018.
- Election Conflict Prevention Handbook from Southern Africa, ECES 2017.
- The potential of EU Funded electoral assistance to support the prevention of election related conflict and violence: Lessons from the Southern African Region, ECES 2017.
- EURECS - A European response to electoral cycle support, ECES 2016.
- Using International Standards, Handbook for Domestic Election Observers, Editor: Marie Carin von Gumpfenberg; Contributors: Fabio Bargiacchi, Tim Baker, Igor Gaon, Marie Carin von Gumpfenberg, Milica Kovačević, Mathieu Merino, Andria Nadiradze, Eva Palmans, Vladimir Pran, Council of Europe, 2014.
- Eritrea at a Crossroads: A Narrative of Triumph, Betrayal and Hope, Andebrhan Welde Giorgis, Strategic Book Publishing, 2014.
- Handbook for the Electoral Observation Mission of SADC-ECF, European Centre for Electoral Support (ECES) PACTE Madagascar, 2013.
- Biometrics in Elections: Issues and Perspectives, European Centre for Electoral Support (ECES), Organisation Internationale de la Francophonie (OIF) and National Autonomous and Permanent Electoral Commission of Gabon, 2013.
- Missing a Trick? Building Bridges between EU Mediation and EU Electoral Support in Conflict-affected Countries, Antje Herrberg, Fabio Bargiacchi and Raphaël Pouyé, MediatEUr, 2012.
- The Electoral Cycle Approach: Effectiveness and Sustainability of Electoral Assistance, Fabio Bargiacchi, Ricardo Godinho Gomes and Mette Bakken, Istituto per gli Studi di Politica Internazionale- ISPI, 2011.
- EU and Peace Building, Policy and Legal Aspects, Editors: Steven Blockmans, Jan Wouters, Tom Ruys; Contributors: Patrick Dupont, Francesco Torcoli and Fabio Bargiacchi (Part IV. Rule of law, democracy and human rights, Ch. 13 The European Union and electoral support), University of Leuven, TMC Asser Institute, 2010.
- ACE Focus on: Effective Electoral Assistance, Domenico Tuccinardi, Paul Guerin, Fabio

PUBLICATIONS

Bargiacchi, Linda Maguire, ACE Electoral Knowledge Network, 2008.

- EC Methodological Guide on Electoral Assistance, Fabio Bargiacchi, Paul Guerin, Domenico Tuccinardi, Mario Rui Queiró and I. Ribot, EuropAid, 2006.

For the exhaustive list of publications, please visit ECES website: www.ece.eu.



HOMAGE TO APOLLINAIRE MALUMALU

CO-FOUNDER AND FIRST ECES PRESIDENT, LATE ABBOT APOLLINAIRE MUHOLONGU MALUMALU



Abbot Malu Malu has been the co-founder of ECES with Fabio Bargiacchi and first president of the ECES Management Board from September 2010 till June 2013 when he was re-appointed Chair of the Independent Electoral Commission of DRC before his death.

He was a Catholic priest, an activist, and a statesman of the DRC. Among other positions, he was chairman of the Independent National Electoral Commission (INEC) during the 2005 Constitutional Referendum and the 2006 presidential election in the Democratic Republic of Congo and between June 2013 and October 2015.

He has been Vice President and President of the forum of the Electoral Commissions of the Southern Africa Development Community (SADC) and played a major role in other African electoral networks. Malumalu contributed in creating several institutions in support of elections at national and international level, including the Network of Francophone Electoral Competencies (Réseau des Compétences Electorales Francophones - RECEF).

He obtained a diploma of advanced studies in sciences, politics, philosophy and theology in Lyon. He also possessed a master's degree in human rights sciences, a doctorate in political science from the University of Grenoble-II (Pierre-Mendès-France University) in 1998 and another doctorate degree in Philosophy in 2013 at the Catholic University of Lyon.

Between 1993 and 1996, he was pastor of the parish of Monestier-de-Clermont, in the diocese of Grenoble. In 1997, he returned to the DRC, where he held the position of Vice Rector and then Rector at Graben University in Butembo. He was also president of the City's Urban Agriculture Consortium.

In 2003, he was appointed Expert in the Presidential Service of Strategic Studies attached to the Office of the President of the Democratic Republic of Congo, Joseph Kabila. Shortly after, he was appointed head of the newly established Independent National Electoral Commission, which oversaw the voter registration and the organization of the various successful elections held in the DRC in 2005 and 2006.

At the end of 2007, he was in charge of the preparatory work and co-chaired the Goma Amani Peace Conference with a view of ending the Kivu war in Eastern DRC.

On 20 March 2008, he received a doctorate honoris causa from the University of Liège for successfully holding elections in the Democratic Republic of Congo, which was then a very politically unstable country. In December of that year was among the three candidates for the Sakharov Prize of the European Parliament that honours individuals and groups of people who

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have dedicated their lives to the defence of human rights and freedom of thought. The other candidates were the Chinese and Byelorussian dissidents; Hu Jia and Alexandre Kozouline. The Prize went to Hu Jia .

Malumalu also founded the School for Electoral training in Central Africa (Ecole de Formation Electorale en Afrique Centrale, EFEAC), which has an objective of contributing to the consolidation of democracy and good governance in Africa through the professionalisation of election administration and of electoral stakeholders in general.

In 2014, he was appointed secretary of the Central Africa Electoral Knowledge Network (Réseau du Savoir électoral de l'Afrique Centrale -RESEAC) and member of the RESEAC assembly, a body composed of election administrations from 10 different Central African countries. Malumalu's wish was that RESEAC would be in line with the African Charter on Democracy, Elections and Governance as well as to other legal regional instruments in order to mobilize synergetic actions to achieve the electoral unity of the Economic Community of Central African Countries (Communauté Economique des Etats de l'Afrique Centrale - CEEAC).



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